

To Director Feiden, Chairwoman Mackedon, and the SPCSA Governing Board,

Battle Born Academy is making ongoing progress toward opening for the 2022-2023 school year, with the following highlights on our SPCSA conditions for approval:

- Facilities Battle Born Academy has secured a temporary facility at 4201 E. Bonanza Rd. This facility has a Special Use Permit for the school (Secondary, Dec. 2021; Primary, June 2022) and minor construction to bring the building into city and ADA compliance is ongoing. Anticipated date of occupancy is mid-July.
- Finances Battle Born Academy's tentative budget was accepted by the SPCSA in the fall; the final budget was submitted to SPCSA staff and the Department of Education in early June. BBA staff and financial partners at Edtec have worked through a number of budget and cash flow scenarios at varying enrollment and staffing levels and have prepared financial plans to remain cash positive and financially responsible while the school works toward full student enrollment.
- Student Recruitment As of the enrollment audit, Battle Born Academy had 38% of our seats fully
 enrolled and an additional 10% in the application/enrollment pipeline. Additional families are currently
 working through the complete enrollment paperwork process. BBA continues to bolster these numbers
 through canvassing, social media advertising, parent information sessions, and more. Our goal from the
 audit to the first day of school is to close the enrollment gap and recruit 200 more students. We have
 dramatically increased our capacity for this work, bringing on an organizing and grassroots outreach
 consultant, working with a professional student recruitment organization, and hiring a team of part-time,
 Spanish-speaking folks to work with families individually to ensure we help our families through the
 process from interest to application to full enrollment.
- SPCSA checklist BBA continues to make progress toward the completion of the SPCSA pre-opening checklist. The authority has approved a number of items and Battle Born Academy staff will be submitting additional items in the coming months. The team has scheduled our site walkthrough with SPCSA staff.
- Hiring BBA is The hiring of Battle Born Academy staff is ongoing and making great progress. BBA has
 hired a number of top-tier classroom educators, along with an outstanding operations professional, and
 a phenomenal mental health counselor. We have only one outstanding position EL teacher and
 anticipate making candidate offers this week or next.

Sincerely,

Kathy Rudd, Principal & Co-Founder Battle Born Academy